



ANNUAL REPORT **2022**

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From the Executive Director



The year 2022 marked the completion of two years of operation for the Observer Research Foundation America (ORF America). Our second full year witnessed the institution's transition out of the Covid-19 pandemic and was a banner year for the organization's growth. It saw an expansion of our staff, scope, and activities, as well as the formal inauguration of our new office at 1100 17th St NW, Washington DC.

The operating philosophy of ORF America is simple: policy relevant research and convening that is Indian, American, and global. ORF America is American because of its location in Washington DC and its status as a U.S.-based 501(c)3. It is Indian by virtue of its partnership with India's Observer Research Foundation. And it is global due to the worldwide scope of its research, programs, and staff. Moreover, ORF America's four areas of focus – international affairs and security, economic policy, technology policy, and energy and climate policy – are increasingly intertwined, as underscored by the events of 2022, not least the outbreak of war in Ukraine and continuing waves of the coronavirus pandemic. Explaining the consequences of these developments to diverse audiences, including multiple policymaking communities, are why international public policy institutes such as ORF America exist.

To this end, ORF America worked assiduously over the past year to augment its development, research, programs, administration, and outreach. These efforts, in turn, shaped the design and implementation of projects, the individuals involved, and the organization's many diverse partnerships. It also informed research outputs and programs, whether briefings and memos to policymakers, articles in leading journals, roundtables aimed at the scholarly or policy-making community, or public events, presentations, and media outreach for general audiences.

In 2022, ORF America added additional staff to its energy & climate and cyber programs, as well as editorial and outreach officers. It produced 43 publications, including 11 original reports on such topics as strategic developments in the Middle East, the nature of cyber conflict, and U.S.-

Europe cooperation in the Indo-Pacific. It also produced an ongoing series on U.S.-India energy cooperation and special reports on democracy in Indian foreign policy and cyber capacity in the Global South. ORF America experts also contributed articles to prominent publications including *Science*, *Communications of the ACM*, and *Foreign Affairs*.

The year also saw an expansion of ORF America's programs. These included 29 events – including 20 in-person events in 9 countries: the United States, India, Sweden, Rwanda, Germany, South Africa, Chile, the United Arab Emirates, and North Macedonia. Through its convening, ORF America helped shape vital conversations on global cyber postures, clean energy cooperation, and semiconductor export controls. As an example of the challenging environment in which ORF America had to operate, the Expo 2020 Fellows Program brought almost 40 young leaders and entrepreneurs from 19 countries across the Middle East, North Africa, and South Asia to develop their skills and networks in the middle of a global pandemic.

These and other exciting new developments could only have been possible through the incredible work of ORF America's staff; the support of its Board of Directors, donors, and partners; and the invaluable partnership with a dynamic and talented team at the Observer Research Foundation. These endeavors will only be built upon further in the years ahead, as ORF America grows and prospers.

Dhruva Jaishankar
Executive Director

An aerial photograph of a dense, vibrant green forest. A dark, winding river or stream flows through the trees, creating a natural path that meanders across the landscape. The sunlight filters through the canopy, creating a dappled light effect on the water and the forest floor.

About ORF America

The Observer Research Foundation America (ORF America) is an independent, non-partisan, and nonprofit organization in Washington DC dedicated to addressing policy challenges facing the United States, India, and their partners in a rapidly changing world.

ORF America produces research, curates diverse and inclusive platforms, and develops networks for cooperation between the developed and developing worlds based on common values and shared interests. Its areas of focus are international affairs and security, technology policy, energy and climate, and economic development. Established in 2020, ORF America is an overseas affiliate of the Observer Research Foundation (ORF), India's premier non-government think tank.

Highlights from 2022

- **March:** The completion of the USA Pavilion at Expo 2020 Fellowship Program, which brought together young policymakers and entrepreneurs from 19 countries to Dubai.

- **April:** The Raisina Dialogue DC serves as the launch of ORF America's new office space at 1100 17th St NW, Washington DC 20036.

- **June:** A panel at RSA Cybersecurity Conference in San Francisco, one of the leading technology conferences.

- **June-December:** The India Trilateral Forum, a twice-yearly strategic dialogue involving Europeans, Americans, and Indians in Stockholm and New Delhi, co-organized with the German Marshall Fund.

- **June-December:** The Cyber Initiative organizes regional workshops as part of the Global Cyber Policy Dialogues in North Macedonia, South Africa, and Chile.

- **August:** A public panel discussion in Washington DC on the one-year anniversary of the U.S. withdrawal from Afghanistan and the Taliban takeover, featuring former U.S. and Afghan officials.

- **August:** The Kigali Global Dialogue, a major development conference in Africa that highlights perspectives on development from the Global South.

- **September:** A roundtable on the sidelines of the Clean Energy Ministerial meeting in Pittsburgh.

- **November:** A two-day conference on changing U.S., Chinese, and Russian cyber postures in Washington DC, co-organized with SIPRI.

- **December:** Year-end event featuring members of ORF America's Board of Directors and ORF's Global Advisory Board on a 'World in Flux'.

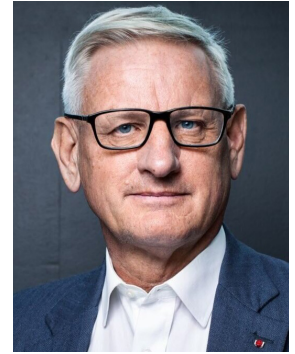
Board of Directors, 2022



Sunjoy Joshi
Chair



Jane Holl Lute
Co-Chair



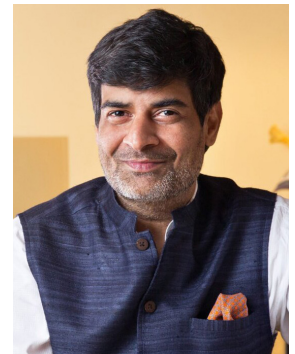
Carl Bildt
Former Prime Minister and
Foreign Minister, Sweden



Mathew Oommen
President, Reliance Jio



Marise Payne
Senator and former
Minister for Foreign
Affairs and Defence,
Australia*

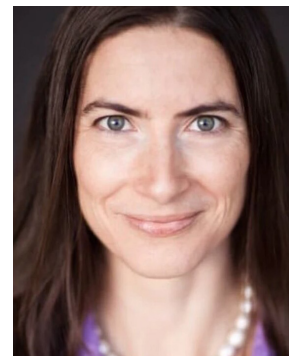


Samir Saran
President, Observer
Research Foundation



David Victor
Professor, University of
California San Diego

Left Board
in 2022:



Rachel Pritzker
Founder and President,
Pritzker Innovation Fund

Staff, 2022



Dhruva Jaishankar
Executive Director



Sharon Stirling
Chief Operating Officer



Dr. Andreas Kuehn
Senior Fellow



Anneleen Roggeman
Senior Program Manager



Dr. Shayak Sengupta
Fellow, Energy and Climate*



Terri Chapman
Program Manager



Sadiq Amini
Program Manager, Outreach*



Abigail Lawson
Program Manager



Michael Depp
Junior Fellow and Program Coordinator



Ammar Nainar
Junior Fellow and Program Assistant



Elisa Fox
Program Assistant*

*Indicates new addition

Non-Resident Fellows



Bruce McConnell
Distinguished Fellow



Kim Dozier
Visiting Fellow



Nikhila Natarajan
Visiting Fellow



Jeffrey Bean
Editor*



Research and Publications

In 2022, ORF America produced 43 publications, from reports and book chapters to commentary. These include a regular series of U.S.-India Energy Monitors, which focused on solar, wind, coal, and natural gas, as well as peer-reviewed Background Papers. In addition, ORF America produced two special reports on Democracy in Indian Foreign Policy and Cyber Stability in the Developing World.

- **THE EVOLUTION AND ROLES OF INDIA'S NATIONAL SECURITY COUNCIL**

Background Paper No. 7

By **Ammar Nainar**

Feb 25, 2022



- **WHY WELFARE POLICIES ARE ILL-SUITED FOR 21ST CENTURY FAMILIES**

Background Paper No. 8

By **Terri B. Chapman**

Apr 7, 2022

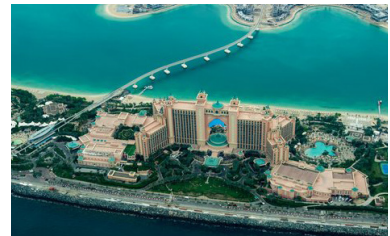


- **NEW OPPORTUNITIES: INDIA AND THE UNITED STATES IN A CHANGING MIDDLE EAST**

Background Paper No. 9

By **Jeff M. Smith**

May 31, 2022

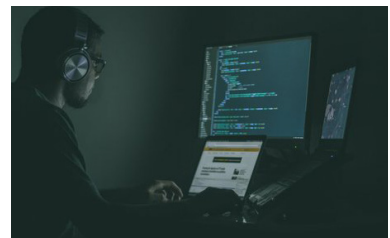


- **IN CYBERSPACE, ACTIONS—NOT WORDS—DEFINE NORMS**

Background Paper No. 10

By **Michael Depp**

Jun 21, 2022



- **TRANSATLANTIC COOPERATION IN THE INDO-PACIFIC**

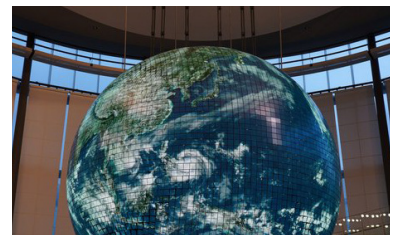
Background Paper No. 11

By **Avi Kirpekar**

Oct 6, 2022



- **U.S.-INDIA ENERGY MONITOR, NO. 2**
Energy & Climate, Special Report
By Shayak Sengupta & Ammar Nainar
Apr 30, 2022
- **U.S.-INDIA ENERGY MONITOR, NO. 3**
Energy & Climate, Special Report
By Shayak Sengupta & Jahanvi Singh
Jul 14, 2022
- **U.S.-INDIA ENERGY MONITOR, NO. 4**
Energy & Climate, Special Report
By Shayak Sengupta & Jahanvi Singh
Aug 16, 2022
- **DEMOCRACY IN INDIAN FOREIGN POLICY**
Special Report, Foreign Policy & Security
By Dhruva Jaishankar & Ammar Nainar
Sep 22, 2022
- **CYBER STABILITY IN THE DEVELOPING WORLD**
Special Report, Technology Policy
By Abigail Lawson
Oct 5, 2022
- **U.S.-INDIA ENERGY MONITOR, NO. 5**
Energy & Climate, Special Report
By Shayak Sengupta
Dec 14, 2022



Commentary by ORF America experts appeared in:

COMMUNICATIONS
CACM.ACM.ORG OF THE
ACM

THE | DIPLOMAT

PACIFIC FORUM

FOREIGN AFFAIRS

FP

gp global
POLICY

HT Hindustan Times

theinterpreter

MODERN WAR
INSTITUTE AT WEST POINT

ORF OBSERVER
RESEARCH
FOUNDATION
Ideas • Forums • Leadership • Impact

ThePrint

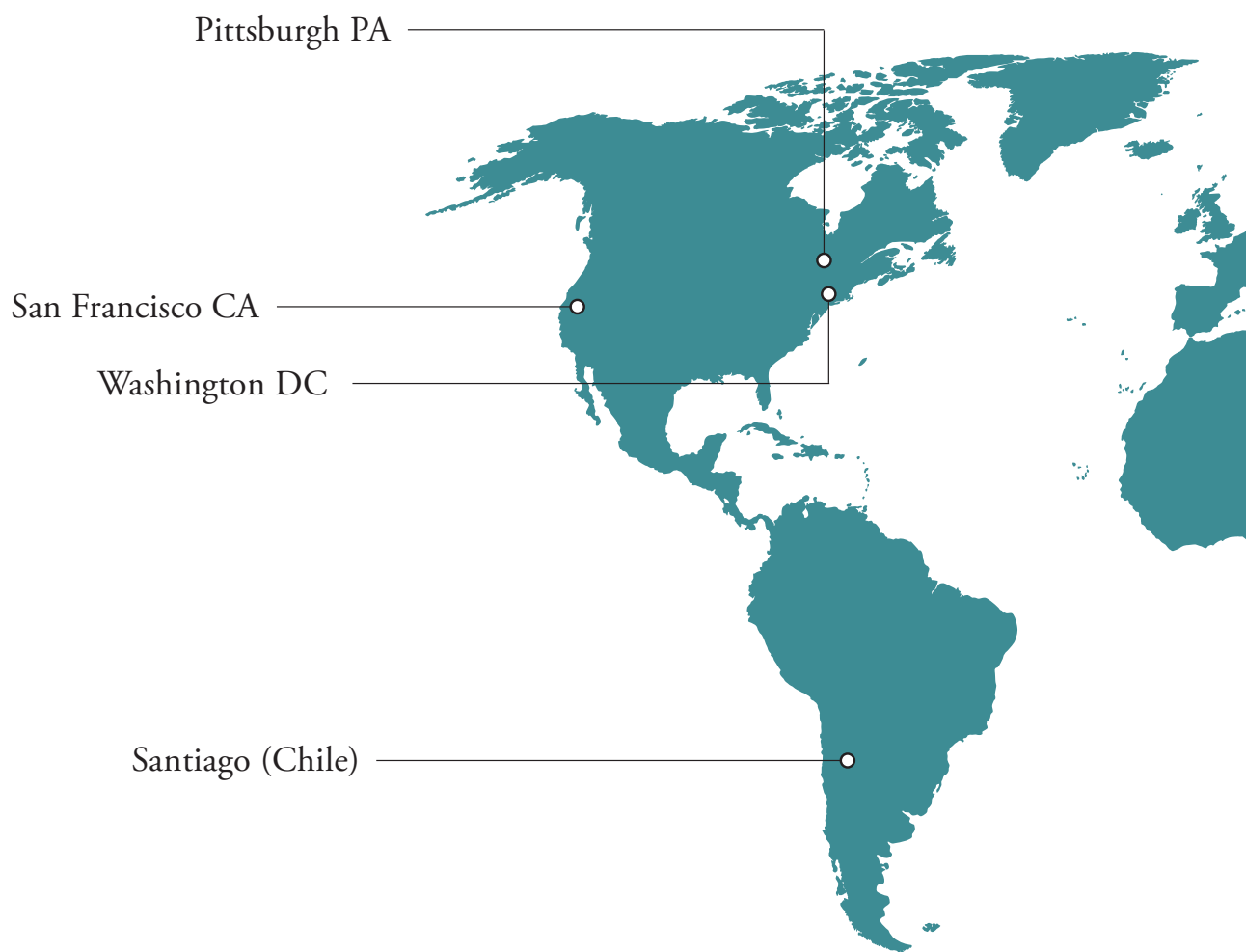
Science

TAEF
Taiwan-Asia Exchange Foundation
臺灣亞洲交流基金會

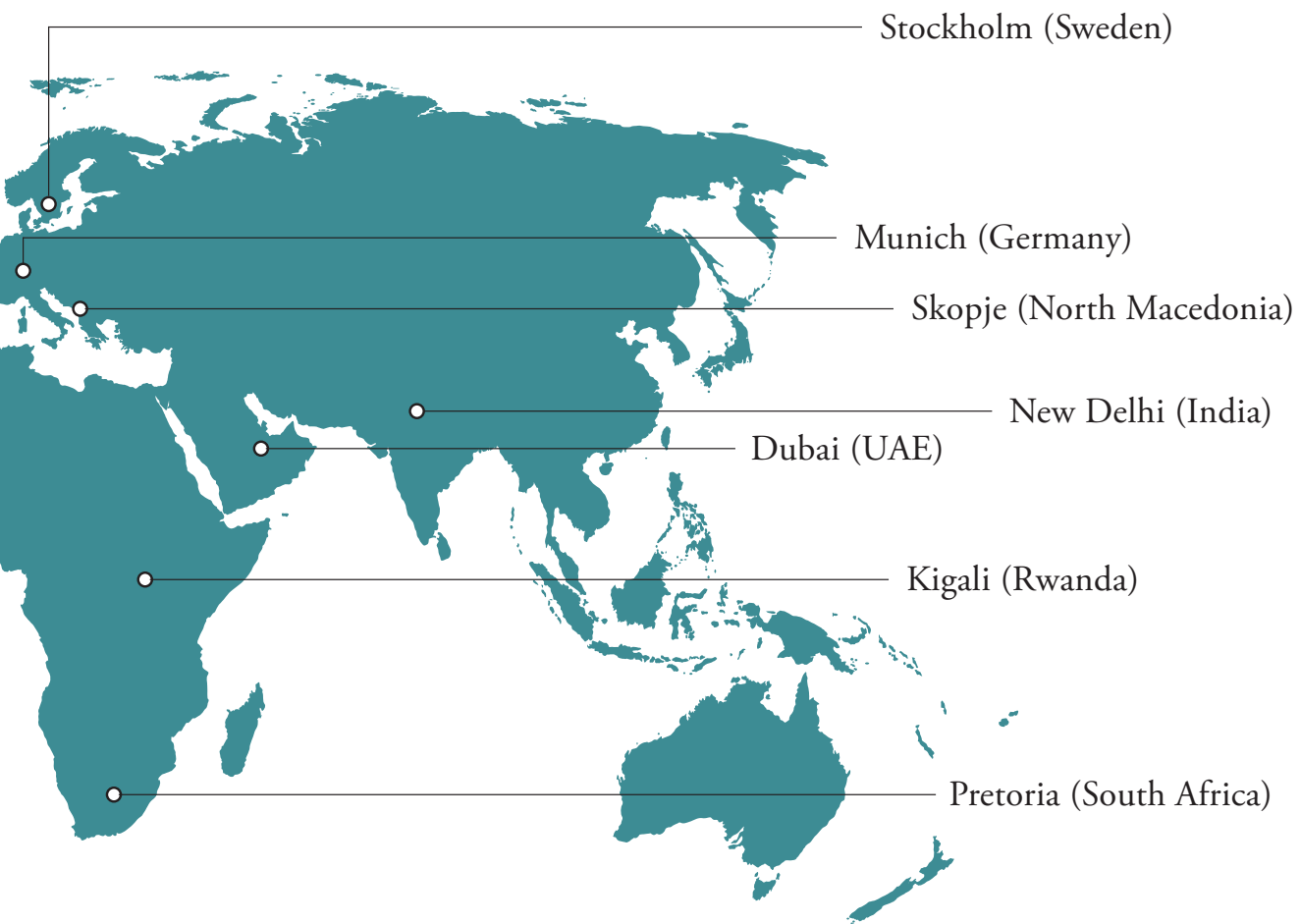
Convening and Programs

In 2022, ORF America organized 29 events, in 11 cities in 9 countries.

In Washington DC, it took advantage of its new office premises to host 4 public panel discussions, 5 expert roundtables, and a two-day conference.



Additionally, ORF America hosted 9 virtual events in the first half off the year, on issues such as relations with Myanmar, China's role in South Asia, trade policy, Indian foreign assistance, developments in Ukraine, cyber capacity building, and the sustainable development goals.





Outreach

ORF America staff and experts featured in a variety of media and made presentations at venues in the United States and around the world.

Among other places, their expertise was featured in:



FINANCIAL TIMES



nature

NIKKEI Asia

 South China Morning Post

THE WALL STREET JOURNAL.

Operating Income and Expenses

January 1, 2022-December 31, 2022

Total Income	\$2,243,134
• Funding	\$2,243,094
• Interest	\$40
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Total Expenses	\$2,253,336
• Salaries, Contractors, Benefits, and Payroll Taxes	\$1,239,243
• Project Costs	\$595,464
• Office and IT Costs	\$234,281
• Other Administrative Costs	\$184,348
<hr/>	
Net Income	-\$10,202
Total Assets:	\$1,913,470
Total Liabilities:	\$739,372
Net Assets:	\$1,174,098

ORF America conducts an annual external audit, and has received a clean, unqualified report for FY22. The full audited financials are available on the ORF America web site.

Contributions

January 1, 2022-December 31, 2022

\$500,000 and above

- RIL USA, Inc.

\$300,000-499,999

- Ministry of Foreign Affairs, The Netherlands
- William and Flora Hewlett Foundation

\$50,000-\$299,999

- Children's Investment Fund Foundation
- Good Ventures Foundation
- Reliance Exploration & Production DMCC
- Reliance Industries (Middle East) DMCC
- Smith Richardson Foundation

\$10,000-\$50,000

- Climate Works

Funding by Type

